

**EPL #3434, INC.
44402 Valley Central Way
Lancaster, CA 93536**

Zarco Einhorn Salkowski & Brito, P.A.
Miami Tower
100 S.E. 2nd Street, 27th Floor
Miami, FL 33131-2150

December 11, 2017

Dear Mr. Zarco, Mr. Salkowski and Ms. Lai:

Mike and I are writing this as a testimonial to your incredible representation of us in our case, Bryman vs El Pollo Loco, Inc. We can not begin to thank you enough for your professionalism and expertise. From opening to closing; you, the Zarco team worked nonstop to present our case to the judge and jury in a logical, methodical manner which was clear and concise. Mr. Zarco's direct examinations and cross examinations of witnesses were incisive and to the point. Mr. Zarco's opening promised that he would present a number of facts (evidence) that would illustrate the breach of the implied covenant of good faith and fair dealing by El Pollo Loco in this case. In his closing arguments, he was able to demonstrate that he had indeed made all of his points in a clear and persuasive way. The team's preparation of us as witnesses was amazing. We were able to go into court feeling that we were not only prepared to handle the direct examination, but would also be able to handle the cross examination. They prepared us as to the facts, the evidence, the exhibits, as well as to what we might anticipate from the opposing attorneys.

Obviously, we expected nothing less from the Zarco team based on their experience and international reputation. However, what we could not anticipate was the passion and dedication with which they undertook the case, as if it was their very own livelihood was on the line. We felt as if we had true allies, not just attorneys doing another case that might be routine for them. They "held our hands" when we needed it, kept us informed so as not to worry any more than necessary and emotionally supported us during this most trying time. They really cared.

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We must point out that we had entered litigation over 18 months ago, having to dismiss the case because of a lack of money to carry on. The Zarco team took this on a contingency basis, got the case reinstated, and put time and effort into it as if we were high-paying clients. They put their lives on hold for more than a month in California, away from their friends and families. It was more than we could ever have hoped for.

Robert, Rob and Margaret, we can't thank you enough. This is being written before the verdict has been rendered to let you know it is heartfelt and not dependent on a win.

Most sincerely,



Janice P. Handlers Bryman



Michael D. Bryman